

DANVILLE REGIONAL FOUNDATION CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

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Independent Auditors' Report

The Board of Directors of the Danville Regional Foundation

Opinion

We have audited the consolidated financial statements of the Danville Regional Foundation and Subsidiaries (the "Foundation"), which comprise the consolidated statement of financial position as of December 31, 2024, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of December 31, 2024, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS"). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Prior Period Financial Statements

The financial statements of the Foundation as of and for the year ended December 31, 2023, were audited by Marcum LLP, whose report dated September 11, 2024, expressed an unmodified opinion on those statements.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the
 Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

CBIZ CPAs P.C.

Washington, DC August 27, 2025

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2024 AND 2023

| | 2024 | 2023 |
|---|----------------|----------------|
| Assets | | |
| Cash and cash equivalents | \$ 11,179,822 | \$ 14,051,389 |
| Investments | 266,401,059 | 251,136,776 |
| Prepaid expenses and other assets | 110,671 | 183,483 |
| Note receivable | 2,110,366 | 553,385 |
| Intangible Asset, net of amortization of \$146,304 | 1,755,647 | |
| Property and equipment, net of accumulated depreciation and | | |
| amortization of \$937,029 and \$875,389, respectively | 348,081 | 409,721 |
| Total Assets | \$ 281,905,646 | \$ 266,334,754 |
| Liabilities and Net Assets | | |
| Liabilities | | |
| Accounts payable and accrued expenses | \$ 671,100 | \$ 622,803 |
| Deferred revenue | 109,194 | 116,292 |
| Grants payable | 11,958,210 | 16,591,614 |
| Lease liability | 405,455 | 455,232 |
| Notes payable | 377,128 | 430,240 |
| Deferred federal excise tax | 980,197 | 787,885 |
| Total Liabilities | 14,501,284 | 19,004,066 |
| Net Assets | | |
| Without donor restrictions | 267,404,362 | 247,330,688 |
| Total Net Assets | 267,404,362 | 247,330,688 |
| Total Liabilities and Net Assets | \$ 281,905,646 | \$ 266,334,754 |

CONSOLIDATED STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

| | 2024 | 2023 |
|--|----------------|----------------|
| Revenue and Support | | |
| Investment income, net of expenses | \$ 29,895,998 | \$ 34,775,638 |
| Contributions | 5,051 | |
| Total Revenue and Support | 29,901,049 | 34,775,638 |
| Expenses | | |
| Grantmaking and program related activities | 8,518,194 | 13,037,698 |
| Management and general | 940,602 | 841,903 |
| Total Expenses | 9,458,796 | 13,879,601 |
| Change in Net Assets Without Donor Restrictions | | |
| Before Provision for Excise Taxes | 20,442,253 | 20,896,037 |
| Federal Excise Tax Provision | | |
| Current | 176,267 | 168,566 |
| Deferred | 192,312 | 349,183 |
| Total Federal Excise Tax Provision | 368,579 | 517,749 |
| Change in Net Assets Without Donor Restrictions | 20,073,674 | 20,378,288 |
| Net Assets - Beginning of Year | 247,330,688 | 226,952,400 |
| Net Assets - End of Year | \$ 267,404,362 | \$ 247,330,688 |

CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

| | Year Ended December 31, 2024 | | | | | |
|------------------------------------|--|----------------------|------------------------|--------------|--------|------------------------|
| | Grantmaking and Program Related Activities | | Management and General | | Total | |
| Grants: | | | | | | |
| Responsive Foundation initiated | \$ | 4,666,615 | \$ | | \$ | 4,666,615 |
| | | 1,890,788 | | | | 1,890,788 |
| Total grants Salaries and benefits | | 6,557,403 863,644 | | 607,640 | | 6,557,403 1,471,284 |
| Professional fees | | 487,394 | | 59,103 | | 546,497 |
| Other | | 609,753 | | 273,859 | | 883,612 |
| Total Expenses | \$ | 8,518,194 | \$ | 940,602 | \$ | 9,458,796 |
| | | Year I | Ended 1 | December 31, | , 2023 | |
| | Gı | rantmaking | | | | |
| | | nd Program | Ma | nagement | | |
| | Rela | ted Activities | and | d General | | Total |
| Grants: | | | | | | |
| Responsive | \$ | 6,720,729 | \$ | | \$ | 6,720,729 |
| Foundation initiated | · | 4,193,850 | · | | · | 4,193,850 |
| Total grants | | 10,914,579 | | | | 10,914,579 |
| Salaries and benefits | | 745,772 | | 553,482 | | 1,299,254 |
| Professional fees | | 640,812 | | 30,385 | | 671,197 |
| Other | | 736,535 | | 258,036 | | 994,571 |
| Total Expenses | <u>\$</u> | 13,037,698 | \$ | 841,903 | \$ | 13,879,601 |

CONSOLIDATED STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

| | 2024 | 2023 |
|--|---------------|---------------|
| Cash Flows From Operating Activities | | |
| Change in net assets without donor restrictions | \$ 20,073,674 | \$ 20,378,288 |
| Adjustments to reconcile change in net assets to net cash | | |
| used in operating activities | | |
| Realized gains on investments | (10,839,477) | (7,972,353) |
| Unrealized gains on investments | (15,493,691) | (23,618,288) |
| Depreciation and amortization | 207,944 | 66,390 |
| Deferred federal excise tax expense | 192,312 | 349,183 |
| Changes in assets and liabilities: | | |
| Prepaid expenses and other assets | 72,812 | 106,892 |
| Accounts payable and accrued expenses | 48,297 | (422,085) |
| Deferred revenue | (7,098) | (12,930) |
| Grants payable | (4,633,404) | (1,319,565) |
| Net Cash Used In Operating Activities | (10,378,631) | (12,444,468) |
| Cash Flows From Investing Activities | | |
| Acquisition of investments | (96,390,048) | (49,812,100) |
| Proceeds from the sale of investments | 108,615,145 | 64,214,121 |
| Acquisition of purchase right option | (1,901,951) | - |
| Issuance of note receivable | (1,556,981) | (553,385) |
| Net Cash Provided By Investing Activities | 8,766,165 | 13,848,636 |
| Cash Flows From Financing Activities | | |
| Payments on lease liability | (49,777) | (47,789) |
| Principal payments on notes payable | (53,112) | (50,852) |
| Net Cash Used In Financing Activities | (102,889) | (98,641) |
| Net (Decrease) Increase In Cash and Cash Equivalents | (1,715,355) | 1,305,527 |
| Cash and Cash Equivalents - Beginning of Year | 15,405,845 | 14,100,318 |
| Cash and Cash Equivalents - End of Year | \$ 13,690,490 | \$ 15,405,845 |
| Cash and Cash Equivalents Reported in the Consolidated Statements of Financial Position | | |
| Cash and cash equivalents | \$ 11,179,822 | \$ 14,051,389 |
| Cash and cash equivalents held within investments | 2,510,668 | 1,354,456 |
| Total Cash and Cash Equivalents | \$ 13,690,490 | \$ 15,405,845 |
| Supplemental Cash Flow Information | | |
| Actual cash payments for excise and income taxes | \$ 100,000 | \$ 440,000 |
| Actual cash payments for interest | \$ 36,837 | \$ 41,659 |
| The accompanying notes are an integral par | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

ORGANIZATION

The Danville Regional Foundation and Subsidiaries (collectively the "Foundation") seeks to develop, promote and support activities, programs and organizations that improve the health, welfare and education of the residents of the City of Danville, VA; Pittsylvania County, VA; and Caswell County, NC. The Foundation's activities are supported by an initial grant from the Danville Regional Health System which created the Foundation and the income from the Foundation's investment portfolio.

PRINCIPLES OF CONSOLIDATION

The consolidated financial statements of the Foundation have been prepared on the accrual basis of accounting and include the accounts of the Danville Regional Foundation ("DRF"), its wholly owned subsidiaries, Dan River Renaissance, LLC ("DRR") and DRF Timber, LLC ("DRF Timber") and various wholly owned, single member limited liability company subsidiaries of DRR. All material intercompany balances and transactions have been eliminated in consolidation.

DRF is a tax-exempt private foundation that was incorporated in July 2005 under the laws of the Commonwealth of Virginia.

DRR was incorporated as a limited liability company in January 2013 under the laws of the Commonwealth of Virginia. DRF is the sole member of DRR. DRR was created to acquire various real estate investments.

DRR owned twelve single member limited liability companies as of both December 31, 2024 and 2023. Each of these limited liability companies were incorporated under the laws of the Commonwealth of Virginia and were created to acquire certain real property in the City of Danville, VA.

DRF Timber was incorporated as a limited liability company in July 2018 under the laws of the Commonwealth of Virginia. DRF is the sole member of DRF Timber. DRF Timber was created for investment opportunity purposes. DRF Timber makes investments in, manages and develops forest properties located primarily in the southern United States. Regions Bank serves as the manager of DRF Timber.

CASH EQUIVALENTS

The Foundation classifies all highly liquid investments purchased with an original maturity of three months or less as cash equivalents except that any such cash equivalents held by external investment managers are classified as investments.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

INVESTMENTS

Investments include common stocks, equity mutual funds, corporate bonds, U.S. government obligations and cash equivalents considered to be part of the Foundation's investment portfolio. These investments and cash equivalents are recorded in the accompanying consolidated financial statements at their fair value as of December 31st.

Investments also include investment funds considered to be alternative investment funds, as such funds are not traded in an established market with published values. Additionally, access to participation in these funds is limited and at the fund's discretion and approval, and liquidation of the Foundation's interests may be subject to various restrictions imposed by the fund managers.

The alternative investment funds consist of a commingled real estate investment fund and feeder funds in master-feeder structures invested in equity related investments in private equity partnerships. These investments are recorded in the accompanying consolidated financial statements at their fair value, as provided by the investment managers. The Foundation has adopted the accounting guidance which permits, as a practical expedient, the fair value of certain alternative investments within its scope to be estimated using net asset value ("NAV") or its equivalent as reported by the investee.

Because of the inherent uncertainty of the valuation of each of the Foundation's alternative investment funds, the values used for these investments may differ significantly from the value that would have been used had a ready market for the investments existed.

The Foundation also owns timber and timberland holdings and real estate property acquired as an investment. Timber and timberland holdings are stated at fair value as determined by good faith estimates of management which use independent third-party appraisers as the basis.

Real estate property acquisitions are recorded as of the date of closing and the valuation adjusted annually based upon an independent appraisal conducted under the Uniform Standards of Professional Appraisal Practice.

The change in unrealized appreciation or depreciation of investments is included in investment income, net of expenses in the accompanying consolidated statements of activities. Realized gains and losses on sales of investments are computed on an average cost method and are recorded on the trade date of the transaction and included in investment income, net of expenses in the accompanying consolidated statements of activities.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

FAIR VALUE MEASUREMENT

In accordance with accounting principles generally accepted in the United States of America ("GAAP"), the Foundation has categorized its applicable financial instruments into a required fair value hierarchy. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

Applicable financial assets and liabilities are categorized based on the inputs to the valuation techniques as follows:

Level 1

Financial assets and liabilities whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market that the Foundation has the ability to access.

Level 2

Financial assets and liabilities whose values are based on quoted prices in markets that are not active or model inputs that are observable either directly or indirectly for substantially the full term of the asset or liability.

Level 3

Financial assets and liabilities whose values are based on prices or valuation techniques that require inputs that are both unobservable and significant to the overall fair value measurement. This classification is applied to investments of the Foundation for which there is no established trading market.

As of December 31, 2024, and 2023, the only assets and liabilities of the Foundation which were measured at fair value on a recurring basis were the Foundation's investments, as described in Note 3 of these consolidated financial statements. In accordance with the standards, investment funds measured at NAV are excluded from the fair value hierarchy.

NOTE RECEIVABLE AND CREDIT POLICIES

Note receivable consists of the outstanding principal balance plus accrued interest and is recorded at net realizable value. At each consolidated statement of financial position date, the Foundation recognizes an allowance for expected credit losses, if any. In addition, also at the reporting date, this estimate is updated to reflect any changes in credit risk since the receivable was initially recorded. The estimate is calculated on a pooled basis where similar risk characteristics exist.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

NOTE RECEIVABLE AND CREDIT POLICIES (CONTINUED)

The Foundation utilized the loss rate methodology to determine historical credit losses for each risk pool. The loss rate is based on management's historical collection experience, adjusted for management's expectations as well as current and future economic conditions. Uncollectable receivables are written off when all efforts to collect these receivables have been exhausted and there is no possibility of recovery. Recoveries of receivables previously written off are recorded when received as an offset to credit loss expense in the year of recovery, in accordance with the Foundation's accounting policy election. No allowance for expected credit losses was recorded for the note receivable as of December 31, 2024 and 2023.

PROPERTY AND EQUIPMENT AND RELATED DEPRECIATION AND AMORTIZATION

Furniture and equipment are stated at cost. Depreciation is provided on a straight-line basis over the estimated useful lives of the respective assets which range from three to seven years. Included in property and equipment is a building which the Foundation leases as outlined in Note 6 to these consolidated financial statements. The building is amortized over the lease term and leasehold improvements are amortized over the shorter of the remaining lease period or useful life of the improvements. Maintenance and repairs are charged to expense when incurred; major improvements are capitalized. Upon retirement or disposal of assets, the accounts are relieved of the cost and accumulated depreciation and amortization with any resulting gain or loss included in revenue or expense.

CLASSIFICATION OF NET ASSETS

Net assets without donor restrictions represent the portion of expendable funds that are available for support of the Foundation's operations.

CONTRIBUTION REVENUE

Contributions without donor restrictions are reported as revenue in the year in which payments are received and/or unconditional promises are made.

GRANT EXPENSE

Grant awards are expensed in the year in which the grant commitment is made to the recipient organization, provided the grant is not subject to significant future conditions. Conditional grants are recognized as grant expense in the period in which the grantee substantially satisfies the conditions.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

FUNCTIONAL ALLOCATION OF EXPENSES

The consolidated statements of activities and consolidated statements of functional expenses report certain categories of expenses that are attributable to both programs and management and general functions. Certain expenses have been directly applied to functions based upon the nature of the expense. Other expenses require allocation on a reasonable basis that is consistently applied. These include salaries and benefits which have been allocated on the basis of time and effort. Most other expenses have been allocated based on an allocation ratio derived from the salaries and benefits allocation.

ESTIMATES

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

NOTE 2 - LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES

As of December 31, 2024, and 2023, financial assets and liquidity resources available for general expenditure, that is, without donor or other restriction limiting their use, within one year of the consolidated statement of financial position date, were as follows:

| | 2024 | 2023 |
|--|---------------|---------------|
| Cash and cash equivalents | \$ 11,179,822 | \$ 14,051,389 |
| Investments available to be liquidated | 221,216,543 | 207,468,618 |
| Note receivable due within one year | 624,804 | 553,385 |
| Total Financial Assets and Liquidity Resources | | |
| Available Within One Year | \$233,021,169 | \$222,073,392 |

The Foundation regularly monitors liquidity required to meet its annual operating needs, including grant commitments, while also striving to preserve the principal and return on its investment funds.

None of the Foundation's notes payable include loan covenants. While there are outstanding capital commitments for several of the Foundation's alternative investments, these commitments are due when called by the fund managers. The Foundation considers these obligations to be part of its general operating expenditures, to be funded by its financial assets and liquidity resources available within one year.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS

The following table summarizes the Foundation's investments at fair value as of December 31, 2024:

| | | Quoted Prices | | |
|-----------------------------|--------------|----------------------|---------------|---------------|
| | | in Active | | |
| | | Markets for | Significant | |
| | | Identical | Other | Significant |
| | | Assets/ | Observable | Unobservable |
| | | Liabilities | Inputs | Inputs |
| | Fair Value | (Level 1) | (Level 2) | (Level 3) |
| Cash equivalents | \$ 2,510,668 | \$ 2,510,668 | \$ | \$ |
| Common stock: | | | | |
| Industrials | 12,338,491 | 12,338,491 | | |
| Consumer discretionary | 11,415,139 | 11,415,139 | | |
| Information technology | 11,240,734 | 11,240,734 | | |
| Financials | 9,809,989 | 9,809,989 | | |
| Health care | 6,012,046 | 6,012,046 | | |
| Telecommunication services | 2,862,944 | 2,862,944 | | |
| Materials | 2,719,361 | 2,719,361 | | |
| Consumer staples | 2,349,067 | 2,349,067 | | |
| Energy | 1,718,556 | 1,718,556 | | |
| Utilities | 1,325,255 | 1,325,255 | | |
| Real Estate | 288,450 | 288,450 | | |
| Total common stock | 62,080,032 | 62,080,032 | | |
| Equity mutual funds | 110,419,216 | 110,419,216 | | |
| Corporate bonds | 18,665,056 | | 18,665,056 | |
| U.S. government obligations | 15,843,858 | | 15,843,858 | |
| Timber and timberland | | | | |
| holdings | 25,300,000 | | | 25,300,000 |
| Real estate investment | | | | |
| properties | 11,970,144 | | | 11,970,144 |
| Total ^(a) | 246,788,974 | \$175,009,916 | \$ 34,508,914 | \$ 37,270,144 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS (CONTINUED)

| | Quoted Prices | | |
|------------|---------------|-------------|--------------|
| | in Active | | |
| | Markets for | Significant | |
| | Identical | Other | Significant |
| | Assets/ | Observable | Unobservable |
| | Liabilities | Inputs | Inputs |
| Fair Value | (Level 1) | (Level 2) | (Level 3) |

(continued)

Alternative investments measured under the NAV practical expedient: (b)

Commingled real estate fund \$ 12,057,713

Feeder funds (4 private

equity investment funds) 7,554,372

Total Investments \$266,401,059

The following table summarizes the Foundation's investments at fair value as of December 31, 2023:

| | | in Active | | |
|--|--|--|-------------|--------------|
| | | Markets for | Significant | |
| | | Identical | Other | Significant |
| | | Assets/ | Observable | Unobservable |
| | | Liabilities | Inputs | Inputs |
| | Fair Value | (Level 1) | (Level 2) | (Level 3) |
| Cash equivalents | \$ 1,354,456 | \$ 1,354,456 | \$ | \$ |
| Common stock: | | | | |
| Industrials | 9,352,167 | 9,352,167 | | |
| Consumer discretionary | 10,335,471 | 10,335,471 | | |
| Information technology | 10,967,548 | 10,967,548 | | |
| Financials | 10,676,738 | 10,676,738 | | |
| Health care | 5,888,739 | 5,888,739 | | |
| Consumer discretionary Information technology Financials | 10,335,471 10,967,548 10,676,738 | 10,335,471 10,967,548 10,676,738 | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS (CONTINUED)

| | Fair Value | Quoted Prices in Active Markets for Identical Assets/ Liabilities (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|--|---|---|---|--|
| (continued) | | | | |
| Telecommunication services Materials Consumer staples Energy Utilities | \$ 502,195 1,977,925 2,369,746 2,081,871 1,197,047 | \$ 502,195 1,977,925 2,369,746 2,081,871 1,197,047 | \$ | \$ |
| Total common stock | 55,349,447 | 55,349,447 | | - |
| Equity mutual funds Corporate bonds U.S. government obligations Timber and timberland holdings Real estate investment properties | 104,135,008 23,785,077 10,170,459 23,900,000 10,697,912 | 104,135,008 | 23,785,077 10,170,459 | 23,900,000 10,697,912 |
| Total ^(a) | 229,392,359 | \$160,838,911 | \$ 33,955,536 | \$ 34,597,912 |
| Alternative investments measured under the NAV practical expedient: (b) | | | | |
| Commingled real estate fund | \$ 12,644,454 | | | |
| Feeder funds (4 private equity investment funds) | 9,099,963 | | | |
| Total Investments | \$251,136,776 | | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS (CONTINUED)

(a) Investments are categorized based on the inputs to the valuation techniques as follows:

Cash equivalents – Classified as "level 1" based upon the availability of quotes for identical assets.

Common stock and mutual funds – Classified as "level 1" as values are based upon quoted prices in an active market.

Corporate bonds and U.S. government obligations – Classified as "level 2" as values are based upon quoted prices of securities with similar characteristics, estimates using pricing models, or discounted cash flows.

Timber and timberland holdings – Classified as "level 3" as values are based upon independent appraisals.

Real estate investment properties – Classified as "level 3" as values are based upon independent appraisals conducted under the Uniform Standards of Professional Appraisal Practice as of December 31st.

(b) These investments are measured at NAV as a practical expedient and have not been classified within the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated statements of financial position.

The following table represents a roll forward of the fair value measurements as of December 31, 2024 and 2023 using significant unobservable inputs (Level 3):

| Balance, December 31, 2022 | \$ 36,607,117 |
|-----------------------------|---------------|
| Purchases | 901,270 |
| Realized gains | 2,161,887 |
| Unrealized gains | (528,374) |
| Sales | (4,543,988) |
| Transfers in/out of level 3 | |
| Balance, December 31, 2023 | 34,597,912 |
| Purchases | 760,549 |
| Realized gains | 290,583 |
| Unrealized gains | 2,298,908 |
| Sales | (677,808) |
| Transfers in/out of level 3 | |
| Balance, December 31, 2024 | \$ 37,270,144 |

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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS (CONTINUED)

All unrealized gains/losses shown in the preceding table are included in investment income, net of expenses in the accompanying consolidated statements of activities for the years ended December 31, 2024 and 2023.

The following details the Foundation's ability to redeem investment funds valued at NAV, or its equivalent, as of December 31, 2024 and includes any unfunded commitments of the Foundation to these funds as of December 31, 2024:

| | Fair Value | Number of Funds | Unfunded Commitments | Redemption Restrictions |
|-----------------------------|---------------------|-----------------------|--|---|
| Commingled real estate fund | \$12,057,713 | 1 | None | All shareholders have the right to request a redemption of shares on a quarterly basis which will be processed for payment at the end of the next calendar quarter. |
| Feeder funds | 7,554,372 | 4 | \$2,431,476 outstanding. Such capital commitments are due when called by the fund manager. | Investors are not able to redeem their interests until the end of the limited partnership terms which are as follows: December 12, 2025 (\$53,450); October 26, 2026 (\$1,031,638); and January 21, 2029 (\$6,462,580). The terms for each may be extended by the General Partner of the fund for two successive one year terms. A fourth fund (\$6,704) is in dissolution. |
| Total | <u>\$19,612,085</u> | <u>5</u> | <u>\$ 2,431,476</u> | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS (CONTINUED)

The following details the Foundation's ability to redeem investment funds valued at NAV, or its equivalent, as of December 31, 2023 and includes any unfunded commitments of the Foundation to these funds as of December 31, 2023:

| | | Number of | Unfunded | |
|-----------------------------|---------------------|-----------|--|--|
| | Fair Value | Funds | Commitments | Redemption Restrictions |
| Commingled real estate fund | \$12,644,454 | 1 | None | All shareholders have the right to request a redemption of shares on a quarterly basis which will be processed for payment at the end of the next calendar quarter. |
| Feeder funds | 9,099,963 | 4 | \$3,004,651 outstanding. Such capital commitments are due when called by the fund manager. | Investors are not able to redeem their interests until the end of the limited partnership terms which are as follows: December 12, 2024 (\$146,952); October 26, 2026 (\$1,216,537); and January 21, 2029 (\$7,706,757). The terms for each may be extended by the General Partner of the fund for two successive one year terms. A fourth fund (\$29,717) is in dissolution. |
| Total | <u>\$21,744,417</u> | <u>5</u> | \$ 3,004,651 | |

Additional redemption restrictions may be exercised at the discretion of the fund managers and are dependent upon available cash of the funds as well as considerations of the fund managers including the protection of the interests of other investors in the funds.

The commingled real estate investment fund consists of real estate investments which are recorded at their estimated fair value, determined in accordance with the policies and procedures of the Appraisal Standards Board and the Appraisal Foundation. Investment values are determined quarterly from limited restricted appraisals, in accordance with the

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS (CONTINUED)

Uniform Standards of Professional Appraisal Practice. Full appraisal reports are prepared on a rotating basis for all properties held by the fund so each property receives a full appraisal report at least once every three years. Ultimate realization of the fair values is dependent upon economic and other conditions in the markets in which individual properties are located. Given the inherent uncertainty of real estate valuations related to assumptions regarding capitalization rates, discount rates, leasing and other factors, the estimated market values provided by the Foundation's investment manager may differ from values that would be determined by negotiation between independent parties in sales transactions, and the difference could be material.

The feeder funds include three foreign funds and one domestic fund as of December 31, 2024 and 2023. These funds include equity and equity related investments in private equity partnerships acquired through secondary market transactions. These private equity partnerships include investments in public and private companies and may include venture capital, buyout, mezzanine capital (subordinated debt or preferred equity instruments), early stage companies and companies in distress or trading at distressed levels and likely to restructure, reorganize or liquidate.

Investment returns are summarized as follows:

| | 2024 | 2023 |
|--|--------------------------------|---|
| Interest, dividends and other investment returns Realized gains Unrealized gains | \$ 5,179,068 10,839,477 | \$ 4,999,682 7,972,353 23,618,288 |
| Total investment returns | 31,512,236 | 36,590,323 |
| Lease income – from real estate investment properties | 334,823 | 348,650 |
| Subtotal | 31,847,059 | 36,938,973 |
| Investment management, advisory and consulting fees Other costs related to the real estate | (1,301,072) | (1,519,159) |
| investment properties and DRR Timber | (649,989) | (644,176) |
| Investment Income, Net of Expenses | \$ 29,895,998 | \$ 34,775,638 |

Included in investment management, advisory and consulting fees are the fees of funds in which the Foundation is invested which separately report such fees. Certain of the funds in which the Foundation is invested do not report their management fees.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 3 - INVESTMENTS (CONTINUED)

While the Foundation has not purchased its real estate investment properties with the intent to lease these properties, certain of the properties have tenants in a portion of the space. As of December 31, 2024, the leases for five tenants have a remaining stated term in excess of one year. Each of these leases contain a fixed escalation clause for increases in the annual minimum rent. These fixed escalations are not considered significant to the consolidated financial statements, and lease income under these leases is therefore recognized based upon the actual receipts each year.

As of December 31, 2024, total future minimum lease rentals to be received are as follows:

| For the Year Ending December 31, | |
|-----------------------------------|------------|
| 2025 | \$ 244,845 |
| 2026 | 64,214 |
| 2027 | 33,368 |
| 2028 | 27,816 |
| 2029 | 18,912 |
| Total | \$ 389,155 |

NOTE 4 - NOTE RECEIVABLE

On November 15, 2023, DRR entered into a note receivable agreement with an unrelated Virginia LLC. The initial principal balance was \$545,000. The note bears interest at a fixed rate of 12.00% per annum. Interest accrues monthly. No payments of principal or interest are required prior to the maturity date, which is the earlier of the closing of a real estate transaction or November 15, 2024. As a condition for making the loan, DRR required the loan to be guaranteed in full by an individual through an unconditional and continuing guarantee agreement which was also signed on November 15, 2023. As of December 31, 2024, the unpaid note receivable balance, consisting of the initial principal and accrued interest, totaled \$624,804.

On December 16, 2024, DRR entered into a note receivable agreement with Kelly Real Estate, LLC. The initial principal balance was \$1,500,000. The note bears interest at a fixed rate of 16.00% per annum. Interest accrues quarterly. No payments of principal or interest are required prior to the maturity date, which is the earlier of the closing of a real estate transaction or December 15, 2026. As a condition for making the loan, DRR required the loan to be guaranteed in full by an individual through an unconditional and continuing guarantee agreement which was also signed on December 16, 2024. As of December 31, 2024, the unpaid note receivable balance, consisting of the initial principal and accrued interest, totaled \$1,485,562.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 5 - GRANTS PAYABLE

The Foundation awards grants to various nonprofit organizations. As of December 31, 2024, and 2023, the Foundation had unconditionally promised to give \$11,958,210 and \$16,591,614, respectively, in grants which are due to be paid as follows:

| | 2024 | 2023 |
|---|----------------------|----------------------------|
| Less than one year One to five years | \$ 8,665,378 | \$ 11,012,035 5,597,579 |
| Total | <u>\$ 11,958,210</u> | <u>\$ 16,591,614</u> |

The present value factor of grants payable due in one to five years was not considered significant to the Foundation's consolidated financial statements and, accordingly, not recognized in these consolidated financial statements.

Grant Award Commitments

As of December 31, 2024, and 2023, the Foundation had conditionally promised future grant awards totaling \$4,939,438 and \$254,890, respectively, to various organizations. As the amount of the liability for these grant awards is contingent upon the grantees meeting certain requirements, these amounts have not been reflected as a liability as of December 31, 2024 and 2023 in the accompanying consolidated financial statements.

NOTE 6 - COMMITMENTS, RISKS AND CONTINGENCIES

Concentration of Credit Risk

The Foundation's cash is comprised of amounts in accounts at various financial institutions. While the amount at times exceeds the amount guaranteed by federal agencies and, therefore, bears some risk, the Foundation has not experienced, nor does it anticipate, any loss of funds. As of December 31, 2024, and 2023, the Federal Deposit Insurance Corporation ("FDIC") insured balances of a depositor, per financial institution, up to \$250,000. The amount held by the Foundation in excess of the FDIC insured limit was approximately \$652,000 and \$690,000 as of December 31, 2024 and 2023, respectively.

Office Space

In January 2011, the Foundation, in partnership with Averett University of Danville ("Averett"), a third party unrelated to the Foundation, entered into a lease agreement for a building in Danville, VA, which the Foundation uses for its office space. This lease met the criteria for treatment as a financing lease.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 6 - COMMITMENTS, RISKS AND CONTINGENCIES (CONTINUED)

Office Space (continued)

The lease was effective January 1, 2011 and has a ten-year term with an option to renew for an additional ten years which the Foundation has done. The lease also affords the Foundation or Averett the right to purchase the property at any time for the remaining unpaid balance of the lessor's loan covering the building. If either or both the Foundation and Averett remain tenants for the full twenty-year possible term of the lease and the lessor's loan is fully paid, either the Foundation, Averett or both will have the right to purchase the property for \$10. In June 2024, the Foundation and Averett entered into an agreement which transferred Averett's right to purchase the property to the Foundation in exchange for a fee of \$1,900,000. The cost to acquire the right to purchase the property, less accumulated amortization of \$146,304 as of December 31, 2024, is recorded as an intangible asset on the accompanying consolidated statement of financial position and is being amortized over the life of the lease.

The lease originally provided for a base annual rent of \$222,000 of which the Foundation was responsible for \$73,260. The base annual rent may be adjusted at the beginning of the sixth year of the lease to reflect changes in the interest rate charged by the landlord's lender. Additionally, the Foundation and Averett may mutually revise the allocation of the base rent amongst themselves at any time. The lease gives the Foundation and Averett the right to lease portions of the building to other tenants. Any income generated from such future tenants will be applied to the base rent owed by the Foundation and Averett.

In the first quarter of 2018, the Foundation received notice that the interest rate charged by the landlord's lender had been lowered, resulting in a reduction in the base annual rent, retroactive to the first quarter of 2017, to \$204,000, of which the Foundation is responsible for \$67,320.

The total building cost was approximately \$2.7 million. The Foundation capitalized and included in property and equipment its share of the building cost under the terms of the lease at a cost of \$891,000 with accumulated amortization of \$582,863 and \$538,313 as of December 31, 2024 and 2023, respectively. The related asset amortization was \$44,550 for each of the years ended December 31, 2024 and 2023. A discount rate of 5.4% was used at the inception of this lease which was revised to 4.1% effective March 2017. Interest expense from the lease liability was \$17,543 and \$19,532 for the years ended December 31, 2024 and 2023, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 6 - COMMITMENTS, RISKS AND CONTINGENCIES (CONTINUED)

Office Space (continued)

As of December 31, 2024, total future minimum annual lease payments under this lease for the Foundation, including the ten-year renewal period and including the base rent reduction described above, are as follows:

| For the Year Ending | |
|-------------------------------------|-------------------|
| December 31, | |
| 2025 | \$ 67,320 |
| 2026 | 67,320 |
| 2027 | 67,320 |
| 2028 | 67,320 |
| 2029 | 67,320 |
| Thereafter | 129,055 |
| Total | 465,655 |
| Less: Amounts representing interest | (60,200) |
| Total Lease Liability | <u>\$ 405,455</u> |

NOTE 7 - NOTES PAYABLE

As of December 31, 2024 and 2023, the Foundation was obligated under the following notes payable, which were issued in connection with the purchase of real estate for investment, and each of which is secured by the related real estate property:

| | 2024 | 2023 |
|---|---------------|---------------|
| In July, 2015, the Foundation obtained a \$510,000 loan from a third party. The note has a ten-year term which commenced July 31, 2015. Interest accrues at an annual rate of 3.5% in the first year and 5.0% thereafter. Payments of interest and principal are due monthly in the amount of \$2,958 for the first twelve months and \$3,247 thereafter. The note matures August 1, 2025 with a balloon principal payment in the amount of \$331,074 due at that time. | \$ 343,934 | \$ 365,129 |
| In September, 2015, the Foundation obtained a \$280,000 loan from a third party. The note has a tenyear term which commenced September 25, 2015. Interest accrues at an annual rate of 4.0%. Payments of interest and principal equal to \$34,521 are due | | |
| annually. The note matures September 25, 2025. | 33,194 | 65,111 |
| Total Notes Payable | \$ 377,128 | \$ 430,240 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 7 - NOTES PAYABLE (CONTINUED)

The future principal payments under these notes as of December 31, 2024 is \$377,128 for the year ending December 31, 2025.

NOTE 8 - RETIREMENT PLAN

The Foundation offers a defined contribution plan under Section 403(b) of the Internal Revenue Code ("IRC"). Under the 403(b) plan, employees may elect to contribute up to the federal tax limitation. The plan provides for a 3% safe harbor employer contribution as well as matching contributions and other discretionary employer contributions. Eligible employees are immediately 100% vested in any employer contribution. Retirement plan expense for the years ended December 31, 2024 and 2023 was \$99,970 and \$92,658, respectively, and is included in salaries and benefits in the accompanying consolidated statements of functional expenses.

NOTE 9 - INCOME AND EXCISE TAXES

DRF is exempt from federal income taxes other than on net unrelated business income under IRC Section 501(c)(3) and has been classified as a private foundation under Section 509(a) of the IRC. As a private foundation, the Foundation is subject to excise tax on its net investment income, which excludes unrealized gains and losses. The Foundation also generates unrelated business income from the rental income on certain of its real estate investment properties.

DRF Timber, DRR and each of DRR's wholly owned single member limited liability companies are all treated as disregarded entities for tax reporting purposes and accordingly, the activities of each of these entities are included in DRF's tax return.

The applicable excise tax rate for the years ended December 31, 2024 and 2023 for private foundations was 1.39%.

The Foundation had a current excise tax payable of \$26,446 as of December 31, 2024 which is included in accounts payable and accrued expenses in the accompanying consolidated statement of financial position. The Foundation had a current excise tax receivable of \$31,690 as of December 31, 2023 which is included in prepaids and other assets in the accompanying consolidated statement of financial position.

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between financial statement carrying amounts of existing assets and liabilities and their respective tax basis. Deferred tax assets and liabilities are measured

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEARS ENDED DECEMBER 31, 2024 AND 2023

NOTE 9 - INCOME AND EXCISE TAXES (CONTINUED)

using enacted rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized as income or expense in the period that includes the enactment date.

As of December 31, 2024 and 2023, the Foundation calculated its deferred tax liability using the excise tax rate of 1.39% in effect for 2024 and 2023. The deferred excise tax liability of \$980,197 and \$787,885 as of December 31, 2024 and 2023, respectively, represents the federal excise tax on the net unrealized appreciation on investments.

The Foundation reviews and assesses all activities annually to identify any changes in the scope of the activities and revenue sources and the tax treatment thereof to identify any uncertainty in income tax. For the years ended December 31, 2024 and 2023, the Foundation had no significant unrelated business income and management did not identify any uncertainty in income tax requiring recognition or disclosure in these consolidated financial statements.

The Foundation's tax returns are subject to possible examination by the taxing authorities. For federal tax purposes, the tax returns remain open for possible examination for a period of three years after the respective filing deadlines of those returns.

NOTE 10 - SUBSEQUENT EVENTS

The Foundation's management has evaluated subsequent events through August 27, 2025, the date the consolidated financial statements were available to be issued. There were no events identified that require recognition or disclosure in the consolidated financial statements.